



April 28, 2025

The Honorable Marco Rubio
Secretary of State
U.S. Department of State
2201 C Street, NW
Washington, DC 20520

Dear Secretary Rubio,

On behalf of the American Council of Engineering Companies (ACEC) – the business voice of the nation’s engineering industry – we write to express our strong support for the Millennium Challenge Corporation (MCC), which provides critical funding for global infrastructure projects and does so largely using American engineering firms and other assets.

America’s engineering industry is a critical driver of the U.S. economy and provides essential support to U.S. interests abroad. MCC engages U.S. engineering companies on projects such as power generation in conflict regions critical for survival during extreme conditions, transportation systems in Africa that are vital for the delivery of American agriculture products, and lifesaving water and wastewater systems in the Middle East, to name a few.

MCC has proven effective at incentivizing partner nations to invest in their own success. We believe that MCC’s approach is consistent with the policy directive issued under Executive Order 14150, which seeks to ensure that “the foreign policy of the United States shall champion core American interests and always put America and American citizens first.”

Just last year, Congress enacted a bipartisan law that expands MCC’s pool of eligible candidate countries, recognizing the agency’s critical role in countering China’s Belt and Road Initiative.

MCC is driving what we believe this Administration wants: driving results, demanding accountability, and putting American interests first. Instead of crippling debt or dependence on U.S. support, MCC offers mutual accountability and reform-driven partnerships, structured to avoid waste and corruption as well as promote results that you can physically see, touch, and taste. MCC is a tested, scalable model for advancing American interests through economic development.

As the U.S. seeks to determine what comes next following the cessation of hostilities in conflict regions, U.S. supported critical infrastructure can provide the power and clean water for additional global, private investment for conflict zones to thrive. In doing so, this will help stop migration and exodus of people as well as prevent transnational criminal organizations from preying on vulnerable populations. MCC investments also lead to more mature, private sector-

driven markets that create a more receptive environment for trade favoring U.S. companies, including better access to critical rare earth minerals.

Thank you for your attention and consideration, Mr. Secretary. We look forward to working with you to advance governmental reforms that improve engagement and advance American interests abroad.

Sincerely,

A handwritten signature in cursive script that reads "Linda Bauer Darr".

Linda Bauer Darr
President and CEO

cc:

Senator James Risch, Chair, U.S. Senate Foreign Relations Committee

Senator Jeanne Shaheen, Ranking Member, U.S. Senate Foreign Relations Committee

Cong. Brian Mast, Chair, U.S. House Foreign Affairs Committee

Cong. Gregory Meeks, Ranking Member, U.S. House Foreign Affairs Committee